

**2016-17 Budget Detail**

**APPENDIX A**

Group with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	
<b>CHIEF EXECUTIVE</b>								
Chief Executive : Alex Parmley								
<b>STRATEGIC MANAGEMENT</b>								
Chief Executive : Alex Parmley								
MANAGEMENT BOARD Portfolio Holder : Cllr Ric Pallister	Expenditure Income TOTAL	370,460 0 370,460	399,319 (486) 398,833	28,859 (486) 28,373	585,900 0 585,900	585,900 0 585,900	0 0 0	<i>Funding for chief exec post to be transferred from balances.</i>
<b>TOTAL STRATEGIC MANAGEMENT</b>	<b>Expenditure Income TOTAL</b>	<b>370,460 0 370,460</b>	<b>399,319 (486) 398,833</b>	<b>28,859 (486) 28,373</b>	<b>585,900 0 585,900</b>	<b>585,900 0 585,900</b>	<b>0 0 0</b>	
<b>TRANSFORMATION</b>								
Chief Executive : Alex Parmley								
TRANSFORMATION Portfolio Holder : Cllr Ric Pallister	Expenditure Income TOTAL	90,038 (104,280) (14,242)	92,332 (104,280) (11,948)	2,294 0 2,294	104,280 (104,280) 0	104,280 (104,280) 0	0 0 0	<i>No variances expected at this stage.</i>
<b>TOTAL TRANSFORMATION</b>	<b>Expenditure Income TOTAL</b>	<b>90,038 (104,280) (14,242)</b>	<b>92,332 (104,280) (11,948)</b>	<b>2,294 0 2,294</b>	<b>104,280 (104,280) 0</b>	<b>104,280 (104,280) 0</b>	<b>0 0 0</b>	
<b>TOTAL CHIEF EXECUTIVE</b>	<b>Expenditure Income TOTAL</b>	<b>460,498 (104,280) 356,218</b>	<b>491,651 (104,766) 386,885</b>	<b>31,153 (486) 30,667</b>	<b>690,180 (104,280) 585,900</b>	<b>690,180 (104,280) 585,900</b>	<b>0 0 0</b>	
<b>FINANCE AND CORPORATE SERVICES</b>								
Assistant Director : Donna Parham								
<b>FINANCIAL SERVICES</b>								
Service Manager : Catherine Hood								
AUDIT Portfolio Holder : Cllr Peter Seib	Expenditure Income TOTAL	95,540 0 95,540	94,149 0 94,149	(1,391) 0 (1,391)	95,540 0 95,540	95,540 0 95,540	0 0 0	
CORPORATE COSTS Portfolio Holder : Cllr Peter Seib	Expenditure Income TOTAL	1,450,078 (103,843) 1,346,235	1,421,834 (108,083) 1,313,751	(28,244) (4,240) (32,484)	1,838,220 (648,880) 1,189,340	1,839,220 (663,880) 1,175,340	1,000 (15,000) (14,000)	Canteen - agency staff are being used to cover long term sick which will mean salary budgets overspending. Overall a shortfall of £30k is anticipated. Insurance - there is an underspend of £19K on insurance premiums this year and the self insurance fund does not need topping up adding a further saving of £5K. Corporate costs - external audit fees are £20K under budget but advertising income will not meet its target of £15K. Additional income of £15k has been received from PWLB loan discount.

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
FINANCIAL SERVICES Portfolio Holder : Cllr Peter Seib	Expenditure	563,384	530,271	(33,113)	777,160	747,160	(30,000)	Underspend due to vacant post, however some of this will be offset by the cashier system upgrade.
	Income	(19,830)	(20,498)	(668)	(20,330)	(20,330)	0	
	TOTAL	543,554	509,773	(33,781)	756,830	726,830	(30,000)	
TREASURY MANAGEMENT Portfolio Holder : Cllr Peter Seib	Expenditure	51,455	47,198	(4,257)	60,220	60,220	0	Current predictions are forecasting an overachievement of income to the value of £109.7k. This is due to: the interest on the loan to the Somerset Waste Partnership, extending the maturity profile on our investments to achieve rates above 0.25% and also assumes a dividend of 3p per unit held on the property fund is achieved.
	Income	0	(532,647)	(532,647)	(496,020)	(605,770)	(109,750)	
	TOTAL	51,455	(485,449)	(536,904)	(435,800)	(545,550)	(109,750)	
<b>TOTAL FINANCIAL SERVICES</b>	<b>Expenditure</b>	<b>2,160,457</b>	<b>2,093,452</b>	<b>(67,005)</b>	<b>2,771,140</b>	<b>2,742,140</b>	<b>(29,000)</b>	
	<b>Income</b>	<b>(123,673)</b>	<b>(661,228)</b>	<b>(537,555)</b>	<b>(1,165,230)</b>	<b>(1,289,980)</b>	<b>(124,750)</b>	
	<b>TOTAL</b>	<b>2,036,784</b>	<b>1,432,224</b>	<b>(604,560)</b>	<b>1,605,910</b>	<b>1,452,160</b>	<b>(153,750)</b>	
<b>ICT SERVICES</b>								
Service Manager : Roger Brown								
INFORMATION SYSTEMS Portfolio Holder : Cllr Henry Hobhouse	Expenditure	741,756	757,685	15,929	1,014,090	1,032,090	18,000	An overspend of £15k is expected on the network charges budget, this is partly due to the old and the new suppliers having different invoicing regimes that has caused the last and the first invoices to occur in the same monitoring period. Delays have also occurred in the recovery of savings which are distributed across service budgets. It is hoped that we will be able to start the recovery of savings in the last quarter of this financial year. IS Maintenance Hardware and Software budget has an anticipated overspend of £13k due to the changes that have had to be made to the Microsoft Enterprise Agreement as well as arranging two new contracts, for security purposes. This overspend will be reduced as negotiations have generated savings of £10K for the EDM Maintenance contract.
	Income	(13,355)	(11,215)	2,140	(16,770)	(16,770)	0	
	TOTAL	728,401	746,470	18,069	997,320	1,015,320	18,000	
<b>TOTAL INFORMATION SYSTEMS</b>	<b>Expenditure</b>	<b>741,756</b>	<b>757,685</b>	<b>15,929</b>	<b>1,014,090</b>	<b>1,032,090</b>	<b>18,000</b>	
	<b>Income</b>	<b>(13,355)</b>	<b>(11,215)</b>	<b>2,140</b>	<b>(16,770)</b>	<b>(16,770)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>728,401</b>	<b>746,470</b>	<b>18,069</b>	<b>997,320</b>	<b>1,015,320</b>	<b>18,000</b>	
<b>PROCUREMENT AND RISK MANAGEMENT</b>								
Service Manager : Gary Russ								
PROCUREMENT AND RISK MANAGEMENT Portfolio Holder : Cllr Peter Seib	Expenditure	119,705	111,446	(8,259)	155,890	153,890	(2,000)	<i>ICT Hardware and Software purchases are anticipated to be underspent by the year end.</i>
	Income	(14,543)	(7,341)	7,202	(19,390)	(19,390)	0	
	TOTAL	105,162	104,105	(1,057)	136,500	134,500	(2,000)	
<b>TOTAL PROCUREMENT AND RISK MANAGEMENT</b>	<b>Expenditure</b>	<b>119,705</b>	<b>111,446</b>	<b>(8,259)</b>	<b>155,890</b>	<b>153,890</b>	<b>(2,000)</b>	
	<b>Income</b>	<b>(14,543)</b>	<b>(7,341)</b>	<b>7,202</b>	<b>(19,390)</b>	<b>(19,390)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>105,162</b>	<b>104,105</b>	<b>(1,057)</b>	<b>136,500</b>	<b>134,500</b>	<b>(2,000)</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>	
<b>REVENUES AND BENEFITS</b>									
<b>Service Manager : Ian Potter</b>									
REVENUES & BENEFITS	Expenditure	1,290,367	1,297,333	6,966	1,691,230	1,691,230	0	Generally the budget is in good shape for end of year outturn. The only area of concern is income from summons and liability order costs. With costs being lower than last year and fewer summons being issued income from costs will be below budget by end of year (£60k currently). I anticipate being able to offset this shortfall from within the service budget for this year only.	
<b>Portfolio Holder : Cllr Peter Seib</b>	Income	(331,169)	(264,810)	66,359	(388,370)	(388,370)	0		
	TOTAL	959,198	1,032,523	73,325	1,302,860	1,302,860	0		
HOUSING BENEFIT SUBSIDY	Expenditure	32,009,325	29,854,491	(2,154,834)	42,679,100	42,679,100	0	The large variance in expenditure is down to timing of Housing Benefit payments which are 4-weekly while the budget monitoring data is monthly. Our latest subsidy monitor is showing a positive variance of £85k. Subsidy is monitored monthly and the subsidy claim externally audited and finally adjusted autumn 2017.	
<b>Portfolio Holder : Cllr Peter Seib</b>	Income	(32,624,670)	(32,643,295)	(18,625)	(43,375,260)	(43,375,260)	0		
	TOTAL	(615,345)	(2,788,804)	(2,173,459)	(696,160)	(696,160)	0		
<b>TOTAL REVENUES AND BENEFITS</b>	<b>Expenditure</b>	<b>33,299,692</b>	<b>31,151,824</b>	<b>(2,147,868)</b>	<b>44,370,330</b>	<b>44,370,330</b>	<b>0</b>		
	<b>Income</b>	<b>(32,955,839)</b>	<b>(32,908,105)</b>	<b>47,734</b>	<b>(43,763,630)</b>	<b>(43,763,630)</b>	<b>0</b>		
	<b>TOTAL</b>	<b>343,853</b>	<b>(1,756,281)</b>	<b>(2,100,134)</b>	<b>606,700</b>	<b>606,700</b>	<b>0</b>		
<b>OPERATIONS AND CUSTOMER FOCUS</b>									
<b>Service Manager : Jason Toogood</b>									
CUSTOMER SERVICES	Expenditure	357,677	332,873	(24,804)	473,780	431,180	(42,600)	<i>This is currently underspent due to utilising casual staff on reduced hours rather than recruiting to vacant posts.</i>	
<b>Portfolio Holder : Cllr Ric Pallister</b>	Income	0	(8,603)	(8,603)	0	(11,470)	(11,470)		<i>Income received from cover of SCC reception functions.</i>
	TOTAL	357,677	324,270	(33,407)	473,780	419,710	(54,070)		
RESOLUTION AND PRINTING	Expenditure	57,780	52,979	(4,801)	77,040	76,670	(370)	<i>Printing income has increased year to date by 17% compared with the previous year.</i>	
<b>Portfolio Holder : Cllr Ric Pallister</b>	Income	(70,560)	(47,828)	22,732	(94,080)	(81,480)	12,600		
	TOTAL	(12,780)	5,151	17,931	(17,040)	(4,810)	12,230		
<b>TOTAL OPERATIONS AND CUSTOMER FOCUS</b>	<b>Expenditure</b>	<b>415,457</b>	<b>385,852</b>	<b>(29,605)</b>	<b>550,820</b>	<b>507,850</b>	<b>(42,970)</b>		
	<b>Income</b>	<b>(70,560)</b>	<b>(56,431)</b>	<b>14,129</b>	<b>(94,080)</b>	<b>(92,950)</b>	<b>1,130</b>		
	<b>TOTAL</b>	<b>344,897</b>	<b>329,421</b>	<b>(15,476)</b>	<b>456,740</b>	<b>414,900</b>	<b>(41,840)</b>		
<b>TOTAL FINANCE AND CORPORATE SERVICES</b>	<b>Expenditure</b>	<b>36,737,067</b>	<b>34,500,259</b>	<b>(2,236,808)</b>	<b>48,862,270</b>	<b>48,806,300</b>	<b>(55,970)</b>		
	<b>Income</b>	<b>(33,177,970)</b>	<b>(33,644,320)</b>	<b>(466,350)</b>	<b>(45,059,100)</b>	<b>(45,182,720)</b>	<b>(123,620)</b>		
	<b>TOTAL</b>	<b>3,559,097</b>	<b>855,939</b>	<b>(2,703,158)</b>	<b>3,803,170</b>	<b>3,623,580</b>	<b>(179,590)</b>		

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<b>LEGAL AND CORPORATE SERVICES</b>								
Assistant Director : Ian Clarke								
<b>DEMOCRATIC SERVICES</b>								
Service Manager : Angela Cox								
DEMOCRATIC & SUPPORT SERVICES	Expenditure	768,715	772,572	3,857	1,044,440	1,042,440	(2,000)	Management Corp Dem Costs and Dem Representation - I had anticipated major savings in the printing and stationery budget for agendas and minutes in 2016 as Councillors moved to paperless meetings, however, in reality only 19 of the 60 Councillors have signed up to go paperless and so the savings have not been realised and this budget will be overspent, together with the postage budget. I have submitted two inescapable bids in 2017/18 to cover: 1) the overspend on Members Allowances; due to changes in NI payments and annual allowance increases which are in line with staff salary increases. 2) the annual service charge for the Mod.Gov software which I anticipated would be covered by savings in the printing and stationery for agendas and minutes as Councillors moved to paperless meetings. Members training budget will be underspent by £16k and a carry forward by year end will be submitted for training requirements for 2017/18. Electoral Registration - this budget is likely to have a small underspend of £5K, which will compensate the overspend on Management Corp Dem Costs. District and Parish Elections - should only see a little more expenditure before the year end.
Portfolio Holder : Cllr Carol Goodall	Income	(74,105)	(88,171)	(14,066)	(76,460)	(76,460)	0	
	TOTAL	694,610	684,401	(10,209)	967,980	965,980	(2,000)	
<b>TOTAL DEMOCRATIC &amp; SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>768,715</b>	<b>772,572</b>	<b>3,857</b>	<b>1,044,440</b>	<b>1,042,440</b>	<b>(2,000)</b>	
	<b>Income</b>	<b>(74,105)</b>	<b>(88,171)</b>	<b>(14,066)</b>	<b>(76,460)</b>	<b>(76,460)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>694,610</b>	<b>684,401</b>	<b>(10,209)</b>	<b>967,980</b>	<b>965,980</b>	<b>(2,000)</b>	
<b>LEGAL SERVICES</b>								
Service Manager : Angela Watson								
LEGAL SERVICES	Expenditure	381,292	404,648	23,356	478,890	483,890	5,000	On expenditure, the cost of employing a locum solicitor until mid-November and the increased price of our books, publications and other on-line resources has resulted in the negative variance of @ £23,000. As regards outturn, expenditure should even out considerably given that we no longer employ a locum and are saving on the salary budget by carrying the planning solicitor post.
Portfolio Holder : Cllr Peter Seib	Income	(55,685)	(44,001)	11,684	(73,880)	(58,880)	15,000	On income, more s106 work has been out-sourced due to lack of capacity in house, hence the negative variance. However, income will remain a negative variance largely due to s106 work being out-sourced – I would estimate a negative outturn figure of @ £15,000, giving a negative net expenditure outturn of £15,000 - £20,000.
	TOTAL	325,607	360,647	35,040	405,010	425,010	20,000	

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LAND CHARGES	Expenditure	83,933	55,878	(28,055)	111,910	79,410	(32,500)	No concerns. SCC have now been paid for charges up to the end of September. Just over £6000 is due to them for the period Sept to Dec, and one can assume a similar amount between Dec and March. Income remains marginally above target, though search numbers tend to fall a bit at this time of year. In terms of outturn, I would estimate expenditure being between £30,000 - £40,000 below budget and income only a little above target, say, £5,000 - £10,000. So perhaps a positive net expenditure outturn of around £40,000.
Portfolio Holder : Cllr Peter Seib	Income TOTAL	(328,628) (244,695)	(333,529) (277,651)	(4,901) (32,956)	(438,170) (326,260)	(445,670) (366,260)	(7,500) (40,000)	
RIGHTS OF WAY	Expenditure	26,670	24,511	(2,159)	35,560	32,560	(3,000)	The favourable variance on expenditure is due to fewer adverts being placed and less travelling to undertake site inspections etc. As regards income, we are aiming to issue at least one more invoice during the current financial year, which could bring in around £2000. At outturn, I would therefore estimate a positive expenditure variance of £3000 - £4000 but a negative income variance of £10,000. So perhaps a negative net expenditure outturn of around £6000 - £7000.
Portfolio Holder : Cllr Peter Seib	Income TOTAL	(12,375) 14,295	(3,918) 20,593	8,457 6,298	(16,500) 19,060	(6,500) 26,060	10,000 7,000	
<b>TOTAL LEGAL SERVICES</b>	<b>Expenditure</b>	<b>491,895</b>	<b>485,037</b>	<b>(6,858)</b>	<b>626,360</b>	<b>595,860</b>	<b>(30,500)</b>	
	<b>Income</b>	<b>(396,688)</b>	<b>(381,448)</b>	<b>15,240</b>	<b>(528,550)</b>	<b>(511,050)</b>	<b>17,500</b>	
	<b>TOTAL</b>	<b>95,207</b>	<b>103,589</b>	<b>8,382</b>	<b>97,810</b>	<b>84,810</b>	<b>(13,000)</b>	
<b>FRAUD AND DATA MANAGEMENT</b>								
Service Manager : Lynda Creek								
FRAUD AND DATA MANAGEMENT	Expenditure	66,843	63,842	(3,001)	82,540	85,540	3,000	Budget on target.
Portfolio Holder : Cllr Peter Seib	Income	0	0	0	0	0	0	
	TOTAL	66,843	63,842	(3,001)	82,540	85,540	3,000	
<b>TOTAL FRAUD AND DATA MANAGEMENT</b>	<b>Expenditure</b>	<b>66,843</b>	<b>63,842</b>	<b>(3,001)</b>	<b>82,540</b>	<b>85,540</b>	<b>3,000</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>66,843</b>	<b>63,842</b>	<b>(3,001)</b>	<b>82,540</b>	<b>85,540</b>	<b>3,000</b>	
<b>HUMAN RESOURCES</b>								
Service Manager : Mike Holliday								
HUMAN RESOURCES	Expenditure	217,965	186,608	(31,357)	289,620	259,620	(30,000)	No concerns on budget with a projected underspend of around £30,000 at year end mainly from an underspend on the Learning and Development salary and corporate training
Portfolio Holder : Cllr Ric Pallister	Income	(10,375)	(13,316)	(2,941)	(12,870)	(12,870)	0	
	TOTAL	207,590	173,292	(34,298)	276,750	246,750	(30,000)	
<b>TOTAL HUMAN RESOURCES</b>	<b>Expenditure</b>	<b>217,965</b>	<b>186,608</b>	<b>(31,357)</b>	<b>289,620</b>	<b>259,620</b>	<b>(30,000)</b>	
	<b>Income</b>	<b>(10,375)</b>	<b>(13,316)</b>	<b>(2,941)</b>	<b>(12,870)</b>	<b>(12,870)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>207,590</b>	<b>173,292</b>	<b>(34,298)</b>	<b>276,750</b>	<b>246,750</b>	<b>(30,000)</b>	
<b>TOTAL LEGAL AND CORPORATE SERVICES</b>	<b>Expenditure</b>	<b>1,545,418</b>	<b>1,508,059</b>	<b>(37,359)</b>	<b>2,042,960</b>	<b>1,983,460</b>	<b>(59,500)</b>	
	<b>Income</b>	<b>(481,168)</b>	<b>(482,935)</b>	<b>(1,767)</b>	<b>(617,880)</b>	<b>(600,380)</b>	<b>17,500</b>	
	<b>TOTAL</b>	<b>1,064,250</b>	<b>1,025,124</b>	<b>(39,126)</b>	<b>1,425,080</b>	<b>1,383,080</b>	<b>(42,000)</b>	

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<b>ECONOMY</b>								
Assistant Director : Martin Woods								
<b>ECONOMIC DEVELOPMENT</b>								
Service Manager : David Julian								
ECONOMIC DEVELOPMENT	Expenditure	458,893	411,109	(47,784)	608,030	608,030	0	The ED budget is showing a £15k underspend. This is largely due to the vacant post in ED since Aug. I do have some consultants fees to pay that will take up some of this underspend.
	Income	(434,185)	(399,021)	35,164	(460,880)	(460,880)	0	YIC will not meet its budget for 2016/17. This has been largely due to the departure of South West Audit Partnership early in the financial year. It's a position we have not recovered from. There have been savings on salary in the year which has reduced the deficit. We will still turn a reasonable profit this year, but not as high as forecast. Comments to this effect have been made on each of the quarters, so it should not come as a surprise.
<b>Portfolio Holder : Cllr Jo Roundell-Greene</b>	TOTAL	24,708	12,088	(12,620)	147,150	147,150	0	
TOURISM	Expenditure	137,988	111,967	(26,021)	201,210	201,210	0	Printing costs and distribution costs yet to show against tourism budget. Discover was only printed in the last week of December.
<b>Portfolio Holder : Cllr Claire Aparicio Paul</b>	Income	(60,787)	(49,620)	11,167	(81,050)	(81,050)	0	These costs are likely to be in the region of £13 -£15k. This will take out the majority of the underspend. We still have income outstanding from the adverts so there is a potential for a slight underspend against budget. We will have a better idea by the end of this month. TICs are pretty much on budget and should remain so by year end.
	TOTAL	77,201	62,347	(14,854)	120,160	120,160	0	
HERITAGE	Expenditure	44,250	36,462	(7,788)	59,000	52,000	(7,000)	This budget will come in below budget. We have now replaced (on a secondment basis) the supervisor post, but as that was internal we are in the process of backfilling the second post. The saving is entirely on salary. The budget is likely to show a £5k to £7k underspend.
<b>Portfolio Holder : Cllr Nick Weeks</b>	Income	(2,340)	(1,264)	1,076	(3,120)	(3,120)	0	
	TOTAL	41,910	35,198	(6,712)	55,880	48,880	(7,000)	
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>Expenditure</b>	<b>641,131</b>	<b>559,538</b>	<b>(81,593)</b>	<b>868,240</b>	<b>861,240</b>	<b>(7,000)</b>	
	<b>Income</b>	<b>(497,312)</b>	<b>(449,905)</b>	<b>47,407</b>	<b>(545,050)</b>	<b>(545,050)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>143,819</b>	<b>109,633</b>	<b>(34,186)</b>	<b>323,190</b>	<b>316,190</b>	<b>(7,000)</b>	
<b>DEVELOPMENT CONTROL</b>								
Service Manager : David Norris								
DEVELOPMENT CONTROL	Expenditure	1,165,190	1,277,415	112,225	1,538,420	1,653,220	114,800	Appeal related expenditure will have an estimated overspend of £114.8k.
<b>Portfolio Holder : Cllr Angie Singleton</b>	Income	(953,605)	(883,012)	70,593	(1,266,700)	(1,266,700)	0	Income budget on track.
	TOTAL	211,585	394,403	182,818	271,720	386,520	114,800	
<b>TOTAL DEVELOPMENT CONTROL</b>	<b>Expenditure</b>	<b>1,165,190</b>	<b>1,277,415</b>	<b>112,225</b>	<b>1,538,420</b>	<b>1,653,220</b>	<b>114,800</b>	
	<b>Income</b>	<b>(953,605)</b>	<b>(883,012)</b>	<b>70,593</b>	<b>(1,266,700)</b>	<b>(1,266,700)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>211,585</b>	<b>394,403</b>	<b>182,818</b>	<b>271,720</b>	<b>386,520</b>	<b>114,800</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>SPATIAL POLICY</b>								
<b>Service Manager : Paul Wheatley</b>								
PLANNING POLICY	Expenditure	200,775	199,649	(1,126)	296,070	296,070	0	<i>Salary savings from vacant posts are offset by consultant costs.</i>
<b>Portfolio Holder : Cllr Angie Singleton</b>	Income	(1,920)	(5,850)	(3,930)	(2,560)	(2,560)	0	
	TOTAL	198,855	193,799	(5,056)	293,510	293,510	0	
TRANSPORT	Expenditure	30,233	28,972	(1,261)	40,310	40,310	0	<i>On budget.</i>
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	Income	0	0	0	0	0	0	
	TOTAL	30,233	28,972	(1,261)	40,310	40,310	0	
<b>TOTAL SPATIAL POLICY</b>	<b>Expenditure</b>	<b>231,008</b>	<b>228,621</b>	<b>(2,387)</b>	<b>336,380</b>	<b>336,380</b>	<b>0</b>	
	<b>Income</b>	<b>(1,920)</b>	<b>(5,850)</b>	<b>(3,930)</b>	<b>(2,560)</b>	<b>(2,560)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>229,088</b>	<b>222,771</b>	<b>(6,317)</b>	<b>333,820</b>	<b>333,820</b>	<b>0</b>	
<b>STRATEGIC HOUSING</b>								
<b>Service Manager : Martin Woods</b>								
STRATEGIC HOUSING	Expenditure	139,540	121,432	(18,108)	197,270	187,770	(9,500)	<i>Staffing – there is reduced expenditure arising from the agreed permanent reduction of hours of one member of staff which took effect in September. If no other action is taken to replace the lost capacity, it is anticipated that the overall underspend at year end will be circa £9,500. Postage – significant postage costs will be incurred prior to the affordable housing day, which is yet to be set.</i>
<b>Portfolio Holder : Cllr Ric Pallister</b>	Income	(2,500)	(26,828)	(24,328)	(2,500)	(2,500)	0	
	TOTAL	137,040	94,604	(42,436)	194,770	185,270	(9,500)	
<b>TOTAL STRATEGIC HOUSING</b>	<b>Expenditure</b>	<b>139,540</b>	<b>121,432</b>	<b>(18,108)</b>	<b>197,270</b>	<b>187,770</b>	<b>(9,500)</b>	
	<b>Income</b>	<b>(2,500)</b>	<b>(26,828)</b>	<b>(24,328)</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>137,040</b>	<b>94,604</b>	<b>(42,436)</b>	<b>194,770</b>	<b>185,270</b>	<b>(9,500)</b>	
<b>EQUALITIES</b>								
<b>Service Manager : Jo Morgan</b>								
EQUALITIES & DIVERSITY	Expenditure	39,930	35,088	(4,842)	53,240	50,240	(3,000)	<i>Salary saving.</i>
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	Income	0	(4,130)	(4,130)	0	0	0	
	TOTAL	39,930	30,958	(8,972)	53,240	50,240	(3,000)	
<b>TOTAL EQUALITIES</b>	<b>Expenditure</b>	<b>39,930</b>	<b>35,088</b>	<b>(4,842)</b>	<b>53,240</b>	<b>50,240</b>	<b>(3,000)</b>	
	<b>Income</b>	<b>0</b>	<b>(4,130)</b>	<b>(4,130)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>39,930</b>	<b>30,958</b>	<b>(8,972)</b>	<b>53,240</b>	<b>50,240</b>	<b>(3,000)</b>	
<b>POLICY AND PERFORMANCE</b>								
<b>Service Manager : Charlotte Jones &amp; Andrew Gillespie</b>								
POLICY & PERFORMANCE	Expenditure	84,620	81,811	(2,809)	111,370	111,370	0	
<b>Portfolio Holder : Cllr Ric Pallister</b>	Income	0	(22)	(22)	0	0	0	
	TOTAL	84,620	81,789	(2,831)	111,370	111,370	0	
<b>TOTAL POLICY AND PERFORMANCE</b>	<b>Expenditure</b>	<b>84,620</b>	<b>81,811</b>	<b>(2,809)</b>	<b>111,370</b>	<b>111,370</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>(22)</b>	<b>(22)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>84,620</b>	<b>81,789</b>	<b>(2,831)</b>	<b>111,370</b>	<b>111,370</b>	<b>0</b>	
<b>TOTAL ECONOMY</b>	<b>Expenditure</b>	<b>2,301,419</b>	<b>2,303,905</b>	<b>2,486</b>	<b>3,104,920</b>	<b>3,200,220</b>	<b>95,300</b>	
	<b>Income</b>	<b>(1,455,337)</b>	<b>(1,369,747)</b>	<b>85,590</b>	<b>(1,816,810)</b>	<b>(1,816,810)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>846,082</b>	<b>934,158</b>	<b>88,076</b>	<b>1,288,110</b>	<b>1,383,410</b>	<b>95,300</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>COMMUNITIES</b>								
Assistant Director : Helen Rutter & Kim Close								
<b>COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS</b>								
Service Manager : Helen Rutter & Kim Close								
CENTRAL COMMUNITIES TEAM	Expenditure	106,508	129,654	23,146	142,010	142,010	0	There is an overspend on this budget due to the AD cover arrangements but this will be covered by savings in the Area East & Area South budgets.
Portfolio Holder : Cllr Ric Pallister	Income	0	0	0	0	0	0	
	TOTAL	106,508	129,654	23,146	142,010	142,010	0	
COMMUNITY SAFETY	Expenditure	44,115	39,401	(4,714)	58,820	58,820	0	
Portfolio Holder : Cllr Peter Gubbins	Income	0	(10,000)	(10,000)	0	0	0	
	TOTAL	44,115	29,401	(14,714)	58,820	58,820	0	
Service Manager : David Crisfield								
THIRD SECTOR AND PARTNERSHIPS	Expenditure	208,907	197,096	(11,811)	253,790	253,790	0	Underspend due to carry forward for Digital Inclusion project, which has now commenced.
Portfolio Holder : Cllr Sylvia Seal	Income	0	0	0	0	0	0	
	TOTAL	208,907	197,096	(11,811)	253,790	253,790	0	
<b>TOTAL COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS</b>	<b>Expenditure</b>	<b>359,530</b>	<b>366,151</b>	<b>6,621</b>	<b>454,620</b>	<b>454,620</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>359,530</b>	<b>356,151</b>	<b>(3,379)</b>	<b>454,620</b>	<b>454,620</b>	<b>0</b>	
<b>LOCAL STRATEGIC PARTNERSHIP</b>								
Service Manager : Helen Rutter								
LOCAL STRATEGIC PARTNERSHIP	Expenditure	9,288	7,717	(1,571)	7,600	7,600	0	<i>No further spend anticipated on this budget.</i>
Portfolio Holder : Cllr Ric Pallister	Income	(7,600)	(7,595)	5	(7,600)	(7,600)	0	
	TOTAL	1,688	122	(1,566)	0	0	0	
<b>TOTAL LOCAL STRATEGIC PARTNERSHIP</b>	<b>Expenditure</b>	<b>9,288</b>	<b>7,717</b>	<b>(1,571)</b>	<b>7,600</b>	<b>7,600</b>	<b>0</b>	
	<b>Income</b>	<b>(7,600)</b>	<b>(7,595)</b>	<b>5</b>	<b>(7,600)</b>	<b>(7,600)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,688</b>	<b>122</b>	<b>(1,566)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>AREA EAST</b>								
Service Manager : Tim Cook								
EAST AREA DEVELOPMENT	Expenditure	145,080	135,606	(9,474)	193,440	193,440	0	Underspend will meet staff cover costs in Communities.
Area Chairman : Cllr Nick Weeks	Income	(3,382)	(1,046)	2,336	(4,510)	(4,510)	0	
	TOTAL	141,698	134,560	(7,138)	188,930	188,930	0	
EAST GRANTS	Expenditure	32,558	16,987	(15,571)	43,410	43,410	0	
Area Chairman : Cllr Nick Weeks	Income	0	0	0	0	0	0	
	TOTAL	32,558	16,987	(15,571)	43,410	43,410	0	
EAST PROJECTS	Expenditure	51,953	53,793	1,840	69,270	69,270	0	
Area Chairman : Cllr Nick Weeks	Income	(63,580)	(63,580)	0	(69,270)	(69,270)	0	
	TOTAL	(11,627)	(9,787)	1,840	0	0	0	
<b>TOTAL AREA EAST</b>	<b>Expenditure</b>	<b>229,591</b>	<b>206,386</b>	<b>(23,205)</b>	<b>306,120</b>	<b>306,120</b>	<b>0</b>	
	<b>Income</b>	<b>(66,962)</b>	<b>(64,626)</b>	<b>2,336</b>	<b>(73,780)</b>	<b>(73,780)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>162,629</b>	<b>141,760</b>	<b>(20,869)</b>	<b>232,340</b>	<b>232,340</b>	<b>0</b>	



Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>AREA NORTH</b>								
<b>Service Manager : Sara Kelly</b>								
NORTH AREA DEVELOPMENT	Expenditure	138,328	119,330	(18,998)	181,550	161,550	(20,000)	Underspend relates largely to salaries and is a result of staffing changes due to the transformation programme. Another member of staff will be transferring to transformation which will increase the underspend further. Some backfilling arrangements to take place but will still be approx £20k u/s.
<b>Area Chairman : Cllr Clare Aparicio Paul</b>	Income	(8,660)	(8,760)	(100)	(8,660)	(8,660)	0	
	TOTAL	129,668	110,570	(19,098)	172,890	152,890	(20,000)	
NORTH GRANTS	Expenditure	12,173	8,555	(3,618)	16,230	16,230	0	Several grants now at 'offer stage' so predict nil variance at year end.
<b>Area Chairman : Cllr Clare Aparicio Paul</b>	Income	0	0	0	0	0	0	
	TOTAL	12,173	8,555	(3,618)	16,230	16,230	0	
<b>TOTAL AREA NORTH</b>	<b>Expenditure</b>	<b>150,501</b>	<b>127,885</b>	<b>(22,616)</b>	<b>197,780</b>	<b>177,780</b>	<b>(20,000)</b>	
	<b>Income</b>	<b>(8,660)</b>	<b>(8,760)</b>	<b>(100)</b>	<b>(8,660)</b>	<b>(8,660)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>141,841</b>	<b>119,125</b>	<b>(22,716)</b>	<b>189,120</b>	<b>169,120</b>	<b>(20,000)</b>	
<b>AREA SOUTH</b>								
<b>Service Manager : Natalie Fortt</b>								
SOUTH AREA DEVELOPMENT	Expenditure	211,018	208,768	(2,250)	281,220	281,220	0	Underspends will cover staff costs in Communities.
<b>Area Chairman : Cllr Peter Gubbins</b>	Income	(36,540)	(36,831)	(291)	(48,720)	(48,720)	0	
	TOTAL	174,478	171,937	(2,541)	232,500	232,500	0	
SOUTH GRANTS	Expenditure	36,498	20,599	(15,899)	45,730	45,730	0	Overspend in Markets will be covered from other Area South budgets.
<b>Area Chairman : Cllr Peter Gubbins</b>	Income	0	0	0	0	0	0	
	TOTAL	36,498	20,599	(15,899)	45,730	45,730	0	
SOUTH PROJECTS	Expenditure	16,720	20,229	3,509	22,370	22,370	0	
<b>Area Chairman : Cllr Peter Gubbins</b>	Income	(22,370)	(38,327)	(15,957)	(22,370)	(22,370)	0	
	TOTAL	(5,650)	(18,098)	(12,448)	0	0	0	
<b>TOTAL AREA SOUTH</b>	<b>Expenditure</b>	<b>264,236</b>	<b>249,596</b>	<b>(14,640)</b>	<b>349,320</b>	<b>349,320</b>	<b>0</b>	
	<b>Income</b>	<b>(58,910)</b>	<b>(75,158)</b>	<b>(16,248)</b>	<b>(71,090)</b>	<b>(71,090)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>205,326</b>	<b>174,438</b>	<b>(30,888)</b>	<b>278,230</b>	<b>278,230</b>	<b>0</b>	
<b>AREA WEST</b>								
<b>Service Manager : Zoe Harris</b>								
WEST AREA DEVELOPMENT	Expenditure	194,775	152,048	(42,727)	259,700	259,700	0	Underspend due to continuing salary implications.
<b>Area Chairman : Cllr Carol Goodall</b>	Income	(36,952)	(1,823)	35,129	(38,710)	(38,710)	0	
	TOTAL	157,823	150,225	(7,598)	220,990	220,990	0	
WEST GRANTS	Expenditure	26,535	21,506	(5,029)	35,380	35,380	0	Will be spent at year end.
<b>Area Chairman : Cllr Carol Goodall</b>	Income	0	0	0	0	0	0	
	TOTAL	26,535	21,506	(5,029)	35,380	35,380	0	
WEST PROJECTS	Expenditure	16,492	18,198	1,706	23,470	23,470	0	Due to unexpected maintenance slight overspend expected.
<b>Area Chairman : Cllr Carol Goodall</b>	Income	(10,447)	(6,278)	4,169	(13,930)	(13,930)	0	
	TOTAL	6,045	11,920	5,875	9,540	9,540	0	
<b>TOTAL AREA WEST</b>	<b>Expenditure</b>	<b>237,802</b>	<b>191,752</b>	<b>(46,050)</b>	<b>318,550</b>	<b>318,550</b>	<b>0</b>	
	<b>Income</b>	<b>(47,399)</b>	<b>(8,101)</b>	<b>39,298</b>	<b>(52,640)</b>	<b>(52,640)</b>	<b>0</b>	<i>Overall budgets should break even at year end.</i>
	<b>TOTAL</b>	<b>190,403</b>	<b>183,651</b>	<b>(6,752)</b>	<b>265,910</b>	<b>265,910</b>	<b>0</b>	
<b>TOTAL COMMUNITIES</b>	<b>Expenditure</b>	<b>1,250,948</b>	<b>1,149,487</b>	<b>(101,461)</b>	<b>1,633,990</b>	<b>1,613,990</b>	<b>(20,000)</b>	
	<b>Income</b>	<b>(189,531)</b>	<b>(174,240)</b>	<b>15,291</b>	<b>(213,770)</b>	<b>(213,770)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,061,417</b>	<b>975,247</b>	<b>(86,170)</b>	<b>1,420,220</b>	<b>1,400,220</b>	<b>(20,000)</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>ENVIRONMENT</b>								
Assistant Director : Laurence Willis								
<b>ENVIRONMENTAL HEALTH</b>								
Service Manager : Alasdair Bell								
HOUSING STANDARDS Portfolio Holder : Cllr Carol Goodall	Expenditure Income TOTAL	176,690 (50,587) 126,103	171,518 (49,473) 122,045	(5,172) 1,114 (4,058)	233,920 (67,450) 166,470	227,920 (67,450) 160,470	(6,000) 0 (6,000)	Savings being made on travel, books & publications and grants. Income down in Home Aid but this is being offset by additional income received in Housing Standards.
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION  Portfolio Holder : Cllr Carol Goodall	Expenditure  Income  TOTAL	663,685  (67,963)  595,722	607,715  (59,209)  548,506	(55,970)  8,754  (47,216)	912,630  (78,660)  833,970	861,780  (65,130)  796,650	(50,850)  13,530  (37,320)	Variance relates to a vacant technical post and a small number of vacant hours in the budget. Savings are being made on equipment, tools and materials, travel, IS purchases and consultants fees.  Variance relates to underachieving income in Pollution Prevention (PPC) and Control and Pest Control. Several PPC processes such as waste oil burners have ceased operation due to recent legislative changes. This will be a permanent change and reduction in income (£7k)
ENFORCEMENT  Portfolio Holder : Cllr Carol Goodall	Expenditure  Income  TOTAL	88,588  (2,250)  86,338	87,636  (7,040)  80,596	(952)  (4,790)  (5,742)	124,260  (3,000)  121,260	118,910  (8,000)  110,910	(5,350)  (5,000)  (10,350)	Under spending on derv, phones and consultancy fees. The current variance is smaller due to profiling which is rectified in January. Additional income from covering the dog warden service in East Devon.
<b>TOTAL ENVIRONMENTAL HEALTH</b>	<b>Expenditure Income TOTAL</b>	<b>928,963 (120,800) 808,163</b>	<b>866,869 (115,722) 751,147</b>	<b>(62,094) 5,078 (57,016)</b>	<b>1,270,810 (149,110) 1,121,700</b>	<b>1,208,610 (140,580) 1,068,030</b>	<b>(62,200) 8,530 (53,670)</b>	
<b>CIVIL CONTINGENCIES MANAGER</b>								
Service Manager : Pam Harvey								
CIVIL CONTINGENCIES Portfolio Holder : Cllr Nick Weeks	Expenditure Income TOTAL	104,445 (4,860) 99,585	98,476 (5,176) 93,300	(5,969) (316) (6,285)	139,260 (6,110) 133,150	139,260 (6,110) 133,150	0 0 0	
<b>TOTAL CIVIL CONTINGENCIES</b>	<b>Expenditure Income TOTAL</b>	<b>104,445 (4,860) 99,585</b>	<b>98,476 (5,176) 93,300</b>	<b>(5,969) (316) (6,285)</b>	<b>139,260 (6,110) 133,150</b>	<b>139,260 (6,110) 133,150</b>	<b>0 0 0</b>	
<b>ENGINEERING AND PROPERTY SERVICES</b>								
Service Manager : Garry Green								
PROPERTY MANAGEMENT  Portfolio Holder : Cllr Henry Hobhouse	Expenditure  Income  TOTAL	914,358  (674,409)  239,949	856,254  (591,158)  265,096	(58,104)  83,251  25,147	1,237,360  (797,110)  440,250	1,212,360  (747,110)  465,250	(25,000)  50,000  25,000	Across the board underspend particularly on public offices but likelihood this will change and be utilised as year progresses, therefore not all will compensate for all of the reduced income. £10K of variance relates to electricity at B'way in dispute with 3 months arrears to resolve. Commercial and property income under profiled budget, largely due to The Stables being vacant for most of the year, and although now occupied, rent free period in place. Remainder of variance mainly linked to moving profile of budgets.

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
CAR PARKING	Expenditure	495,822	502,873	7,051	746,330	746,330	0	NNDR over budget but it is hoped this can be covered from other underspends within the budget. Pay & display income down approx £193K, season ticket income down £25K, PCN income down £8K and general rentals down £9k on budget. Budget 'uplift' on income from enforcement contract offer not in place due to ongoing contract discussions, so variance always expected on pay and display income over and above those seen last financial year excluding this 'uplift'. VAT refund for overpayments on P&D of £35K has helped reduce variance.
<b>Portfolio Holder : Cllr Henry Hobhouse &amp;</b>	Income	(1,717,484)	(1,521,293)	196,191	(2,280,670)	(2,080,670)	200,000	
<b>Cllr Peter Seib</b>	TOTAL	(1,221,662)	(1,018,420)	203,242	(1,534,340)	(1,334,340)	200,000	
ENGINEERING SERVICES	Expenditure	507,685	432,209	(75,476)	667,640	607,640	(60,000)	Savings on salaries and vacant hours, as well as reduced costs of cleaning of public conveniences. Underspends on land drainage and Birchfield may remain at year end but some dependant on the weather during the winter period in terms of flooding and gritting. Street Naming & Numbering' income slightly up on profiled budget which will remain at year end, and a cumulative other small favourable increases elsewhere.
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	Income	(50,040)	(64,303)	(14,263)	(66,720)	(86,720)	(20,000)	
	TOTAL	457,645	367,906	(89,739)	600,920	520,920	(80,000)	
<b>TOTAL ENGINEERING AND PROPERTY SERVICES</b>	<b>Expenditure</b>	<b>1,917,865</b>	<b>1,791,336</b>	<b>(126,529)</b>	<b>2,651,330</b>	<b>2,566,330</b>	<b>(85,000)</b>	
	<b>Income</b>	<b>(2,441,933)</b>	<b>(2,176,754)</b>	<b>265,179</b>	<b>(3,144,500)</b>	<b>(2,914,500)</b>	<b>230,000</b>	
	<b>TOTAL</b>	<b>(524,068)</b>	<b>(385,418)</b>	<b>138,650</b>	<b>(493,170)</b>	<b>(348,170)</b>	<b>145,000</b>	
<b>BUILDING CONTROL</b>								
<b>Service Manager : Dave Durrant</b>								
BUILDING CONTROL	Expenditure	429,738	326,201	(103,537)	624,900	615,000	(9,900)	Expected B.Reg fee income of around £440k is estimated.
<b>Portfolio Holder : Cllr Nick Weeks</b>	Income	(464,707)	(338,901)	125,806	(661,240)	(618,240)	43,000	
	TOTAL	(34,969)	(12,700)	22,269	(36,340)	(3,240)	33,100	
<b>TOTAL BUILDING CONTROL</b>	<b>Expenditure</b>	<b>429,738</b>	<b>326,201</b>	<b>(103,537)</b>	<b>624,900</b>	<b>615,000</b>	<b>(9,900)</b>	
	<b>Income</b>	<b>(464,707)</b>	<b>(338,901)</b>	<b>125,806</b>	<b>(661,240)</b>	<b>(618,240)</b>	<b>43,000</b>	
	<b>TOTAL</b>	<b>(34,969)</b>	<b>(12,700)</b>	<b>22,269</b>	<b>(36,340)</b>	<b>(3,240)</b>	<b>33,100</b>	
<b>STREETSCENE</b>								
<b>Service Manager : Chris Cooper</b>								
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Expenditure	2,257,982	2,359,086	101,104	2,974,940	2,974,940	0	Expenditure is being controlled. Income is over budget and has been used to offset areas of over expenditure. Additional streams of income are currently being actively pursued. The budget is expected to break even this year with close monitoring.
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	Income	(865,579)	(1,008,053)	(142,474)	(1,303,760)	(1,303,760)	0	
	TOTAL	1,392,403	1,351,033	(41,370)	1,671,180	1,671,180	0	
<b>TOTAL STREETSCENE</b>	<b>Expenditure</b>	<b>2,257,982</b>	<b>2,359,086</b>	<b>101,104</b>	<b>2,974,940</b>	<b>2,974,940</b>	<b>0</b>	
	<b>Income</b>	<b>(865,579)</b>	<b>(1,008,053)</b>	<b>(142,474)</b>	<b>(1,303,760)</b>	<b>(1,303,760)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,392,403</b>	<b>1,351,033</b>	<b>(41,370)</b>	<b>1,671,180</b>	<b>1,671,180</b>	<b>0</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>WASTE &amp; RECYCLING</b>								
<b>Assistant Director : Laurence Willis</b>								
WASTE COLLECTION <b>Portfolio Holder : Cllr Jo Roundell Greene &amp; Claire Aparicio Paul</b>	Expenditure	4,321,181	4,317,236	(3,945)	5,769,100	5,769,100	0	On target for year end. Small underspend at year end predicted at this stage.
	Income	(1,242,003)	(1,328,479)	(86,476)	(1,463,770)	(1,473,770)	(10,000)	
	TOTAL	3,079,178	2,988,757	(90,421)	4,305,330	4,295,330	(10,000)	
<b>TOTAL WASTE COLLECTION</b>	<b>Expenditure</b>	<b>4,321,181</b>	<b>4,317,236</b>	<b>(3,945)</b>	<b>5,769,100</b>	<b>5,769,100</b>	<b>0</b>	
	<b>Income</b>	<b>(1,242,003)</b>	<b>(1,328,479)</b>	<b>(86,476)</b>	<b>(1,463,770)</b>	<b>(1,473,770)</b>	<b>(10,000)</b>	
	<b>TOTAL</b>	<b>3,079,178</b>	<b>2,988,757</b>	<b>(90,421)</b>	<b>4,305,330</b>	<b>4,295,330</b>	<b>(10,000)</b>	
<b>LICENSING</b>								
<b>Service Manager : Nigel Marston</b>								
LICENSING <b>Portfolio Holder : Cllr Peter Gubbins</b>	Expenditure	190,010	181,187	(8,823)	253,130	253,130	0	Being tightly managed and small saving expected at end of year.
	Income	(289,936)	(298,571)	(8,635)	(340,010)	(340,010)	0	Expected to show a surplus at year end due to an increase in fees, which were set to allow an increase in enforcement capabilities. The increased enforcement is resulting in more applications being submitted to the authority and hence the additional increase in income.
	TOTAL	(99,926)	(117,384)	(17,458)	(86,880)	(86,880)	0	
<b>TOTAL LICENSING</b>	<b>Expenditure</b>	<b>190,010</b>	<b>181,187</b>	<b>(8,823)</b>	<b>253,130</b>	<b>253,130</b>	<b>0</b>	
	<b>Income</b>	<b>(289,936)</b>	<b>(298,571)</b>	<b>(8,635)</b>	<b>(340,010)</b>	<b>(340,010)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>(99,926)</b>	<b>(117,384)</b>	<b>(17,458)</b>	<b>(86,880)</b>	<b>(86,880)</b>	<b>0</b>	
<b>TOTAL ENVIRONMENT</b>	<b>Expenditure</b>	<b>10,150,184</b>	<b>9,940,391</b>	<b>(209,793)</b>	<b>13,683,470</b>	<b>13,526,370</b>	<b>(157,100)</b>	
	<b>Income</b>	<b>(5,429,818)</b>	<b>(5,271,656)</b>	<b>158,162</b>	<b>(7,068,500)</b>	<b>(6,796,970)</b>	<b>271,530</b>	
	<b>TOTAL</b>	<b>4,720,366</b>	<b>4,668,735</b>	<b>(51,631)</b>	<b>6,614,970</b>	<b>6,729,400</b>	<b>114,430</b>	
<b>HEALTH AND WELL-BEING</b>								
<b>Assistant Director : Steve Joel</b>								
<b>ARTS AND ENTERTAINMENT</b>								
<b>Service Manager : Adam Burgan</b>								
ARTS <b>Portfolio Holder : Cllr Sylvia Seal</b>	Expenditure	1,582,055	1,685,708	103,653	2,094,850	2,340,270	245,420	A busy year in the Arts & Entertainment Service with record breaking panto sales boosting ticket sales and income across the service. Wages budget are high due to technically complex panto, busy season of shows leading to a higher need for casual teams.
	Income	(1,393,655)	(2,048,738)	(655,083)	(1,840,050)	(2,095,700)	(255,650)	
	TOTAL	188,400	(363,030)	(551,430)	254,800	244,570	(10,230)	
WESTLAND LEISURE COMPLEX <b>Portfolio Holder : Cllr Sylvia Seal</b>	Expenditure	41,270	53,793	12,523	41,270	41,270	0	
	Income	(26,730)	(62,718)	(35,988)	(26,730)	(26,730)	0	
	TOTAL	14,540	(8,925)	(23,465)	14,540	14,540	0	
<b>TOTAL ARTS</b>	<b>Expenditure</b>	<b>1,623,325</b>	<b>1,739,501</b>	<b>116,176</b>	<b>2,136,120</b>	<b>2,381,540</b>	<b>245,420</b>	
	<b>Income</b>	<b>(1,420,385)</b>	<b>(2,111,456)</b>	<b>(691,071)</b>	<b>(1,866,780)</b>	<b>(2,122,430)</b>	<b>(255,650)</b>	
	<b>TOTAL</b>	<b>202,940</b>	<b>(371,955)</b>	<b>(574,895)</b>	<b>269,340</b>	<b>259,110</b>	<b>(10,230)</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>SPORT AND LEISURE FACILITIES</b>								
<b>Service Manager : Steve Joel</b>								
GOLDENSTONES	Expenditure	192,323	107,419	(84,904)	256,430	256,430	0	<i>Underspent on ten year plan.</i>
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	(93,533)	(72,312)	21,221	(124,710)	(124,710)	0	
	TOTAL	98,790	35,107	(63,683)	131,720	131,720	0	
SPORT FACILITIES	Expenditure	113,970	116,141	2,171	151,960	151,960	0	<i>LED contract payment made to year end.</i>
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	(45,750)	(35,121)	10,629	(61,000)	(61,000)	0	
	TOTAL	68,220	81,020	12,800	90,960	90,960	0	
WESTLANDS	Expenditure	0	3,293	3,293	0	0	0	
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	0	(9,150)	(9,150)	0	0	0	
	TOTAL	0	(5,857)	(5,857)	0	0	0	
<b>TOTAL SPORT AND LEISURE FACILITIES</b>	<b>Expenditure</b>	<b>306,293</b>	<b>226,853</b>	<b>(79,440)</b>	<b>408,390</b>	<b>408,390</b>	<b>0</b>	
	<b>Income</b>	<b>(139,283)</b>	<b>(116,583)</b>	<b>22,700</b>	<b>(185,710)</b>	<b>(185,710)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>167,010</b>	<b>110,270</b>	<b>(56,740)</b>	<b>222,680</b>	<b>222,680</b>	<b>0</b>	
<b>COMMUNITY HEALTH AND LEISURE</b>								
<b>Service Manager : Lynda Pincombe</b>								
COMMUNITY HEALTH & LEISURE	Expenditure	820,383	763,012	(57,371)	1,040,200	1,075,630	35,430	<i>Service currently operating within budget.</i>
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	(288,979)	(244,382)	44,597	(350,180)	(389,620)	(39,440)	
	TOTAL	531,404	518,630	(12,774)	690,020	686,010	(4,010)	
<b>TOTAL COMMUNITY HEALTH AND LEISURE</b>	<b>Expenditure</b>	<b>820,383</b>	<b>763,012</b>	<b>(57,371)</b>	<b>1,040,200</b>	<b>1,075,630</b>	<b>35,430</b>	
	<b>Income</b>	<b>(288,979)</b>	<b>(244,382)</b>	<b>44,597</b>	<b>(350,180)</b>	<b>(389,620)</b>	<b>(39,440)</b>	
	<b>TOTAL</b>	<b>531,404</b>	<b>518,630</b>	<b>(12,774)</b>	<b>690,020</b>	<b>686,010</b>	<b>(4,010)</b>	
<b>HOUSING AND WELFARE</b>								
<b>Service Manager : Kirsty Larkins</b>								
WELFARE	Expenditure	257,625	215,678	(41,947)	343,500	318,500	(25,000)	<i>Salary savings have been made in Careline, as the manager has been covering maternity leave in Housing, there has also been a vacancy in Welfare Benefits.</i>
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	(383,655)	(384,903)	(1,248)	(404,420)	(404,420)	0	
	TOTAL	(126,030)	(169,225)	(43,195)	(60,920)	(85,920)	(25,000)	
HOUSING	Expenditure	938,953	791,749	(147,204)	1,262,870	1,262,870	0	<i>Underspend due to the additional funding built into the budget for P4A. Unplanned site costs of £39k have been incurred at a traveller's site. This will be funded from the Park Home reserve. A carryforward will be requested for the Yeovil4Family support work. Underspend on B&amp;B is reflected in reduce income from housing benefit.</i>
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	(154,665)	(96,536)	58,129	(206,220)	(206,220)	0	
	TOTAL	784,288	695,213	(89,075)	1,056,650	1,056,650	0	
<b>TOTAL HOUSING AND WELFARE</b>	<b>Expenditure</b>	<b>1,196,578</b>	<b>1,007,427</b>	<b>(189,151)</b>	<b>1,606,370</b>	<b>1,581,370</b>	<b>(25,000)</b>	
	<b>Income</b>	<b>(538,320)</b>	<b>(481,439)</b>	<b>56,881</b>	<b>(610,640)</b>	<b>(610,640)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>658,258</b>	<b>525,988</b>	<b>(132,270)</b>	<b>995,730</b>	<b>970,730</b>	<b>(25,000)</b>	

Group with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
<b>FAMILY SUPPORT PROGRAMME</b>								
<b>Service Manager : Steve Joel</b>								
FAMILY SUPPORT PROGRAMME	Expenditure	30,560	30,500	(60)	30,560	30,560	0	
<b>Portfolio Holder : Cllr Ric Pallister</b>	Income	(30,560)	(30,560)	0	(30,560)	(30,560)	0	
	TOTAL	0	(60)	(60)	0	0	0	
<b>TOTAL FAMILY SUPPORT PROGRAMME</b>	<b>Expenditure</b>	<b>30,560</b>	<b>30,500</b>	<b>(60)</b>	<b>30,560</b>	<b>30,560</b>	<b>0</b>	
	<b>Income</b>	<b>(30,560)</b>	<b>(30,560)</b>	<b>0</b>	<b>(30,560)</b>	<b>(30,560)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>0</b>	<b>(60)</b>	<b>(60)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>COUNTRYSIDE</b>								
<b>Service Manager : Katy Menday</b>								
COUNTRYSIDE	Expenditure	398,447	425,891	27,444	526,950	526,950	0	Higher than profiled expenditure which is on-going due to the Heritage Lottery Grant on Yeovil Country Park with payments for the community ranger salary, events and activities to all be reclaimed in Feb 2017 so budget line balances for year end. Fuel costs, climbing tree work contractor costs with Lufton and vehicle repairs are always higher for this final quarter due to the seasonality of the work.
<b>Portfolio Holder : Cllr Sylvia Seal</b>	Income	(196,112)	(235,789)	(39,677)	(278,370)	(278,370)	0	Income continues to exceed the profiled budget at the Ninesprings Café; dry bright weather for the Christmas period increased taking. A slower period is anticipated for January. <i>Provisions will be made at year end to reflect the lottery claims to counteract the expenditure, which has been made during the year.</i>
	TOTAL	202,335	190,102	(12,233)	248,580	248,580	0	On track by year end.
<b>TOTAL COUNTRYSIDE</b>	<b>Expenditure</b>	<b>398,447</b>	<b>425,891</b>	<b>27,444</b>	<b>526,950</b>	<b>526,950</b>	<b>0</b>	
	<b>Income</b>	<b>(196,112)</b>	<b>(235,789)</b>	<b>(39,677)</b>	<b>(278,370)</b>	<b>(278,370)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>202,335</b>	<b>190,102</b>	<b>(12,233)</b>	<b>248,580</b>	<b>248,580</b>	<b>0</b>	
<b>TOTAL HEALTH AND WELL-BEING</b>	<b>Expenditure</b>	<b>4,375,586</b>	<b>4,193,184</b>	<b>(182,402)</b>	<b>5,748,590</b>	<b>6,004,440</b>	<b>255,850</b>	
	<b>Income</b>	<b>(2,613,639)</b>	<b>(3,220,209)</b>	<b>(606,570)</b>	<b>(3,322,240)</b>	<b>(3,617,330)</b>	<b>(295,090)</b>	
	<b>TOTAL</b>	<b>1,761,947</b>	<b>972,975</b>	<b>-788,972</b>	<b>2,426,350</b>	<b>2,387,110</b>	<b>(39,240)</b>	
<b>TOTAL SSDC</b>	<b>Expenditure</b>	<b>56,821,120</b>	<b>54,086,936</b>	<b>(2,734,184)</b>	<b>75,766,380</b>	<b>75,824,960</b>	<b>58,580</b>	
	<b>Income</b>	<b>(43,451,743)</b>	<b>(44,267,873)</b>	<b>(816,130)</b>	<b>(58,202,580)</b>	<b>(58,332,260)</b>	<b>(129,680)</b>	
	<b>TOTAL</b>	<b>13,369,377</b>	<b>9,819,063</b>	<b>(3,550,314)</b>	<b>17,563,800</b>	<b>17,492,700</b>	<b>(71,100)</b>	